



COUNTY OF ERIE

CHRIS COLLINS

COUNTY EXECUTIVE

November 6, 2008

The Honorable
Erie County Legislature
92 Franklin Street
Buffalo, NY 14202

Dear Honorable Members:

Attached is the Budget Monitoring Report (BMR) for the periods ending August 31, 2008 and September 30, 2008. The BMR is designed to give management a monthly measurement tool to determine if actual revenue and expenditures are in line with estimated budgeted amounts for the period. The report indicates a net positive variance for the period ending September 30, 2008 of \$20,046,932.

The BMR also helps identify key financial issues facing the County having both a positive or negative impact. The Division of Budget and Management utilizes that information to take appropriate action that will mitigate identified problems and assure proper management and control of the budget.

As detailed below, August sales tax received in October continued the trend of small growth. This coupled with Governor Paterson's declaration of a recession in New York State and his call for cutbacks at the State level have reinforced this administration's decisions to reduce County expenditures.

The vacancy control program has transitioned from a hard freeze to each individual opening being examined to determine if the positions have significant federal/state reimbursements, health and safety issues and positions documented to be needed to fulfill core missions. Overtime has been limited to emergency situations only. All accounts have been reviewed and spending only for mandated or core missions are being approved. All travel requests that are not fully reimbursed or needed to fulfill core missions are being cancelled.

With the release of the 2009 budget and four-year plan the objective to separate the critical functions of county government from those that we can not afford is now even more important.

As the first wave of Six Sigma projects are coming to successful conclusions, the expectation being in excess of \$1,000,000 in savings in 2008, the Six Sigma Steering Committee is beginning the process of reviewing new projects designed to save County taxpayer dollars for the 2009 budget. The details of the current Six Sigma projects are included in this report.

A number of significant efficiency grant proposals have been submitted to the Erie County Fiscal Stability Advisory Board (ECFSA) that, when approved, will impact positively on the 2009 budget and reduce the burden on property tax payers in the county. Unfortunately the Finance Committee of the ECFSA has tabled most of those applications. A summary of Efficiency Grant applications is attached.

SUMMARY OF KEY ITEMS

1. Sales Tax Revenue

Year-to-date sales tax revenue is \$7,756,602 better than budget at the end of September. The August revenue received by the County in October continues the slow growth trend seen this year, 4% year-to-date growth. The 2008 budget for Sales Tax reflects a decrease of approximately \$1,065,117 from total received in 2007. This is the largest single revenue in the County's budget. Unfortunately the County does not receive final sales tax receipts until two months after the end of the current fiscal year. The projection for this item is a positive \$7,602,610 at year-end.

2. Personnel Related Expense

Total personnel related expense shows a positive variance of \$8,477,794 for the period. Greater than anticipated overtime expense, mainly in the Division of Jail Management and the Department of Social Services, continue to be a concern. As stated above, vacancies are being examined to determine the necessity of filling and overtime is being limited to emergency and/or mandated areas. The year-end projection is \$8,583,057 for this item.

3. Social Services & Intergovernmental Transfers (IGT Expense)

The Department of Social Services has incurred a state and federally mandated payment of \$2,049,667 to the Erie County Medical Center. The Comptroller has reported that the County will experience an additional \$6.65 million DSH payment due ECMCC before the end of this year. That has not been factored into the year-end projection as we have no formal notification of such payment. The payment is determined by federal rules regarding the hospital's service to Medicaid eligible patients. Despite an increase in caseloads, at this time savings in other DSS program areas serves to offset the negative impact of the \$2 million IGT expense.

OTHER AREAS OF CONCERN

1. Tax Lien Sale

The 2008 Adopted budget included an estimate of earnings from the sale of county tax liens. That sale will not occur. The revenue loss will be partially offset through greater collection efforts by the county. The remaining negative impact will be offset through the utilization of greater than budgeted sales tax revenue as per legislative resolution, see above regarding Sales Tax.

2. Interest Earnings

Falling interest rates have resulted in lower than budgeted interest earnings for the period by \$2,342,147. This continues the negative trend the County has been experiencing in this account.

3. State Reimbursement

The Division of Budget and Management is currently working with county departments to develop clear estimates on the impact of State budget cuts. Much of the calculations are dependent on final allocation levels not yet received from the state. We are beginning to see the impact of an anticipated 2% across the board cut in State aid and it is reflected in year-end projections. The State's August budget cuts did not impact mandated services.

4. Fee, Fines and Charges

An overall negative variance of \$2,254,850 showing in the Fees, Fines and Charges revenue category, is mainly due to a loss of revenue in two divisions.

The Sheriff's Jail Management Division is currently experiencing a decrease in the number of State and Federal prisoners housed in the facility, due to elimination of State variances on prisoner population. The resulting decrease in reimbursement in the jail facilities to other governments revenue account equals a negative \$995,910. It is anticipated to grow to a negative \$1.2 million by year-end.

The County Clerk's Registrar Division is collecting less revenue than budgeted for summary page fees in the amount of \$145,230, enhanced driver license fees in the amount of \$430,000 (due to the late start-up of that program by the State), and recording fees in the amount of \$271,256.

5. Bethlehem Steel Property Tax Settlement

A recent property tax settlement by the City of Lackawanna has resulted in prior years reductions of the taxable assessment for the Bethlehem Steel site. The settlement will require a refund of property tax by the county of approximately \$1,570,000. The County Attorney's Office has filed an appeal and we are awaiting further court action.

EFFORTS TO MITIGATE FINANCIAL CONCERNS

1. The Division of Budget and Management has initiated various financial controls over spending to assure a favorable year-end outcome. As detailed above, these efforts include vacancy control and restrictions on spending imposed on various accounts throughout the departments.
2. Management initiatives have also been initiated by the County Executive to review operations and lower expense. As detailed above, these efforts include the implementation of six-sigma and efficiency grant proposals funded by the Erie County Fiscal Stability Authority. Attached is a summary chart which shows the six sigma projects with an estimate of savings to be generated in 2008.

BMR SUMMARY

As detailed above, the County is facing a number of significant negative impacts this year. The positive variance indicated in the current BMR indicates that to date the 2008 budget is manageable and balanced. The Administration is taking significant actions to offset the negative trends in tax collections, state reimbursements and the effects of a national recession. The concerns identified above will be closely monitored and are being addressed during the course of the year.

2008 YEAR-END PROJECTIONS UPDATE

The 2008 year-end projection is positive. Revisions since the release of the July projections place the year-end surplus at \$1,829,263, a modest increase of \$276,072. Increases in the sales tax projection and the receipt of reimbursement for legal settlements provided an offset to increased projections for the county share of the Highway Fund.

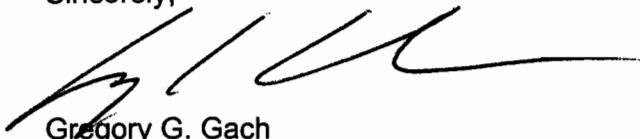
However, the 2008 budget is heavily dependent upon sales tax and, as stated above; final 2008 sales tax will not be recorded until February 2009. The minimal surplus projected can quickly change depending on sales tax. All items that management can control are being managed. The small upward trend in Social Services caseload is being closely watched and not only impacts the 2008 year-end but also the 2009 budget and accompanying four-year plan.

Our current year-end projections do not include the \$6.65 million DSH payment to ECMCC projected by the County Comptroller, as we do not have any official notification from the State Department of Health. In addition, 2009 budget resolution #14 authorizes the County Budget Director and Comptroller to zero out the negative fund balance in the Road Fund as of December 31, 2008 utilizing the undesignated fund balance of \$32,850,569 recorded in the General Fund as of December 31, 2007. The amount being offset is approximately \$9.7 million, representing \$7.0 million from 2007 and approximately \$2.7 million from 2008.

In addition, we are in negotiations with ECMCC on a variety of issues, including IGT payments, as called for in the consent decree issued by the New York State Supreme Court. At this time, we do not know the final outcome of these ongoing negotiations.

We are happy to answer any questions on the attached BMR and appear at the Finance and Management Committee to discuss this data in greater detail.

Sincerely,



Gregory G. Gach
Director of Budget and Management

Attachments

c. Hon. Chris Collins, Erie County Executive
Elected Officials and Department Heads
Erie County Fiscal Stability Authority

**2008 August-September Budget Monitoring Report
with Year-End Projections**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Year End 2008 Projections	Projected Year End Variance Save/(Cost)	Projected % of Annual Budget Consumed	Comments/Key Items
Revenue									
** Property Tax	(204,335,258)	(198,040,681)	(198,288,069)	247,388	100.12%	(193,373,553)	(10,961,705)	94.64%	Year end projections assumes no tax lien sale. Annual estimated Sales Tax growth is 1.7% over year end 2007 actuals
** Sales Tax	(380,130,538)	(283,009,827)	(290,766,429)	7,756,602	102.74%	(387,733,149)	7,602,611	102.00%	
** Sales Tax to Local Govt.	(262,661,933)	(201,575,279)	(201,575,279)	0	100.00%	(262,661,933)	-	100.00%	
** Other Sources	(52,465,540)	(40,416,103)	(45,788,588)	5,372,486	113.29%	(59,408,665)	6,943,125	113.23%	Favorable revenue in Social Service accounts and legal settlements offsets shortfall in interest earnings.
** Fees, Fines or Charges	(33,564,326)	(26,160,654)	(23,905,804)	(2,254,850)	91.38%	(30,758,829)	(2,805,497)	91.64%	Lower than anticipated jail space rental and lower collections in the County Clerk's Office contribute to this shortfall in Fees.
** Appropriated Fund Balance	(156,400)	-	-	-		(156,400)	-	100.00%	
*** Local Source Revenue	(933,313,995)	(749,202,544)	(760,324,169)	11,121,625	101.48%	(934,092,529)	778,534	100.08%	
*** Federal Revenue	(142,905,987)	(100,329,517)	(97,363,328)	(2,966,189)	97.04%	(138,256,992)	(4,648,995)	96.75%	
*** State Revenue	(202,281,313)	(152,103,383)	(147,089,659)	(5,013,724)	96.70%	(195,911,642)	(6,369,671)	96.85%	
**** County Revenue	(1,278,501,295)	(1,001,635,443)	(1,004,777,156)	3,141,712	100.31%	(1,268,261,163)	(10,240,132)	99.20%	
Expense									
** Salaries	186,975,837	137,372,529	125,942,081	11,430,448	91.68%	171,656,116	15,319,721	91.81%	
** Non-Salaries	16,397,049	11,500,465	14,754,459	(3,253,994)	128.29%	20,739,914	(4,342,865)	126.49%	Vacancy savings program and hiring freeze offset increase overtime spending.
** Fringe Benefits	92,934,054	68,899,822	65,451,645	3,448,177	95.00%	91,027,853	1,906,201	97.95%	
** Countywide Adjustments	(4,300,000)	(3,210,380)	-	(3,210,380)	0.00%	-	(4,300,000)	0.00%	
*** Personnel Related Expense	292,006,940	214,562,436	206,148,185	8,414,251	96.08%	283,423,883	8,583,057	97.06%	
** Supplies and Repairs	10,687,406	6,570,684	6,627,493	(56,809)	100.86%	11,366,400	(678,994)	106.35%	Project year end shortfall is due to inflationary increases in the cost of gasoline, food and medical supplies. Favorable year end variance due to contingency account.
** Other	31,092,600	16,293,660	13,621,764	2,671,896	83.60%	29,444,162	1,648,438	94.70%	
** Contractual	423,518,097	316,168,914	316,161,258	7,656	100.00%	423,123,796	394,301	99.91%	
** Equipment	3,329,625	1,689,001	1,369,109	319,892	81.06%	3,197,947	131,678	96.05%	
** Allocations	38,564,735	26,187,128	26,380,422	(193,295)	100.74%	41,364,323	(2,799,588)	107.26%	Increase in county funding is required to balance the Road fund.
** Program Specific	425,745,791	320,728,237	315,185,146	5,543,090	98.27%	421,646,538	4,099,253	99.04%	Savings in Social Service public assistance accounts more than offset the IGT payment. RAN savings
** Debt Services	62,433,359	36,567,243	36,368,704	198,539	99.46%	61,742,109	691,250	98.89%	
*** All Other Operating Expense	995,371,614	724,204,866	715,713,897	8,490,969	98.83%	991,885,276	3,486,338	99.65%	
**** County Expense	1,287,378,554	938,767,301	921,862,081	16,905,220	98.20%	1,275,309,159	12,069,395	99.06%	
***** Net	8,877,259	(62,868,142)	(82,915,074)	20,046,932		7,047,996			
						Total Revenue	(1,268,261,163)	(10,240,132)	
						Total Expense	<u>1,275,309,159</u>	<u>12,069,395</u>	
						Net	7,047,996	1,829,263	
						Less Reappropriations	8,877,259		
						Projected YE Surplus	1,829,263		

**2008 August-September Budget Monitoring Report
Summary by Account Type**

Commitment Type	Annual Budget	Period Budget January-September	Actuals January-September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed
Revenue							
** Property Tax	(204,335,258)	(198,040,681)	(198,288,069)	247,388	100.12%	(6,047,189)	97.04%
** Sales Tax	(380,130,538)	(283,009,827)	(290,766,429)	7,756,602	102.74%	(89,364,109)	76.49%
** Sales Tax to Local Govt.	(262,661,933)	(201,575,279)	(201,575,279)	0	100.00%	(61,086,654)	76.74%
** Other Sources	(52,465,540)	(40,416,103)	(45,788,588)	5,372,486	113.29%	(6,676,952)	87.27%
** Fees, Fines or Charges	(33,564,326)	(26,160,654)	(23,905,804)	(2,254,850)	91.38%	(9,658,522)	71.22%
** Appropriated Fund Balance	(156,400)	-	-	-		(156,400)	0.00%
*** Local Source Revenue	(933,313,995)	(749,202,544)	(760,324,169)	11,121,625	101.48%	(172,989,826)	81.46%
*** Federal Revenue	(142,905,987)	(100,329,517)	(97,363,328)	(2,966,189)	97.04%	(45,542,659)	68.13%
*** State Revenue	(202,281,313)	(152,103,383)	(147,089,659)	(5,013,724)	96.70%	(55,191,654)	72.72%
**** County Revenue	(1,278,501,295)	(1,001,635,443)	(1,004,777,156)	3,141,712	100.31%	(273,724,139)	78.59%
Expense							
** Salaries	186,975,837	137,372,529	125,942,081	11,430,448	91.68%	61,033,756	67.36%
** Non-Salaries	16,397,049	11,500,465	14,754,459	(3,253,994)	128.29%	1,642,590	89.98%
** Fringe Benefits	92,934,054	68,899,822	65,451,645	3,448,177	95.00%	27,482,409	70.43%
** Countywide Adjustments	(4,300,000)	(3,210,380)	-	(3,210,380)	0.00%	(4,300,000)	0.00%
*** Personnel Related Expense	292,006,940	214,562,436	206,148,185	8,414,251	96.08%	85,858,755	70.60%
** Supplies and Repairs	10,687,406	6,570,684	6,627,493	(56,809)	100.86%	4,059,913	62.01%
** Other	31,092,600	16,293,660	13,621,764	2,671,896	83.60%	17,470,836	43.81%
** Contractual	423,518,097	316,168,914	316,161,258	7,656	100.00%	107,356,839	74.65%
** Equipment	3,329,625	1,689,001	1,369,109	319,892	81.06%	1,960,516	41.12%
** Allocations	38,564,735	26,187,128	26,380,422	(193,295)	100.74%	12,184,313	68.41%
** Program Specific	425,745,791	320,728,237	315,185,146	5,543,090	98.27%	110,560,645	74.03%
** Debt Services	62,433,359	36,567,243	36,368,704	198,539	99.46%	26,064,655	58.25%
*** All Other Operating Expense	995,371,614	724,204,866	715,713,897	8,490,969	98.83%	279,657,717	71.90%
**** County Expense	1,287,378,554	938,767,301	921,862,081	16,905,220	98.20%	365,516,472	71.61%
***** Net	8,877,259	(62,868,142)	(82,915,074)	20,046,932		91,792,333	

Note on the BMR:

The net positive variance indicated should not be interpreted as an estimate of year end surplus. The positive variance is an indication that actuals are staying within budget. The BMR helps the Budget Office identify, understand and resolve financial issues that may emerge during the year.

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
Revenue								
400000 Real Property Taxes	(189,665,960)	(189,665,960)	(189,665,960)	0	100.00%	0	100.00%	
400010 Exemption Removal	(662,471)	(662,471)	(666,065)	3,594	100.54%	3,594	100.54%	
400030 Gn/Sale-Tax Acq Prop	(110,000)	(63,750)	(186,528)	122,778	292.59%	76,528	169.57%	
400040 Other Pay/Lieu-Tax	(5,200,000)	(5,200,000)	(4,799,131)	(400,869)	92.29%	(400,869)	92.29%	
400050 Int&Pen on R P Taxes	(4,020,000)	(2,426,000)	(2,967,113)	541,113	122.30%	(1,052,887)	73.81%	
400060 Omitted Taxes	(30,000)	(22,500)	(3,271)	(19,229)	14.54%	(26,729)	10.90%	
466060 Prop Tax Rev Adjust	(4,646,827)	-	-	-	--	(4,646,827)	0.00%	
** Property Tax	(204,335,258)	(198,040,681)	(198,288,069)	247,388	100.12%	(6,047,189)	97.04%	
								<u>Sales Tax</u>
402000 Sales Tax EC Purp	(143,341,565)	(106,718,790)	(110,005,356)	3,286,566	103.08%	(33,336,209)	76.74%	
402100 1% Sales Tax-EC Purp	(135,307,984)	(100,737,733)	(103,853,371)	3,115,638	103.09%	(31,454,613)	76.75%	
402120 .25% Sales Tax	(33,826,996)	(25,184,435)	(25,635,900)	451,465	101.79%	(8,191,096)	75.79%	
402130 .5% Sales Tax	(67,653,993)	(50,368,869)	(51,271,801)	902,932	101.79%	(16,382,192)	75.79%	
** Sales Tax	(380,130,538)	(283,009,827)	(290,766,429)	7,756,602	102.74%	(89,364,109)	76.49%	County Share of Sales Tax is higher than budgeted for the period by \$7,756,602. The Div. of Budget will continue to closely monitor sales tax to ascertain the overall impact on the 2008 budget.
402140 Sales Tax to Loc Gov	(262,661,933)	(201,575,279)	(201,575,279)	0	100.00%	(61,086,654)	76.74%	
** Sales Tax to Local Govt.	(262,661,933)	(201,575,279)	(201,575,279)	0	100.00%	(61,086,654)	76.74%	
402200 Rev-Bed Tax Receipts	(99,000)	-	-	-	--	(99,000)	0.00%	
402300 Hotel Occupancy Tax	(7,001,000)	(5,171,000)	(5,175,263)	4,263	100.08%	(1,825,737)	73.92%	
402500 Off Track Par-Mu Tax	(596,500)	(489,375)	(764,112)	274,737	156.14%	167,612	128.10%	
402510 Video Lottery Aid	(350,000)	(350,000)	(412,228)	62,228	117.78%	62,228	117.78%	
415010 Post Mortem Tox	(21,250)	(15,938)	(16,019)	82	100.51%	(5,231)	75.38%	
415100 Real Estate Tran Tax	(250,000)	(187,500)	(159,076)	(28,425)	84.84%	(90,925)	63.63%	
415160 Mortgage Tax	(438,527)	(328,895)	(328,895)	(0)	100.00%	(109,632)	75.00%	
415360 Legal Settlements	(600,000)	-	(1,702,072)	1,702,072	--	1,102,072	283.68%	
415500 Prisoner Transport	(24,000)	(18,000)	(17,675)	(325)	98.20%	(6,325)	73.65%	
415620 Commissary Reimb	(157,510)	(118,133)	(118,133)	0	100.00%	(39,377)	75.00%	
415660 DDOP - Probation	(16,795)	(12,596)	(8,348)	(4,248)	66.27%	(8,447)	49.70%	
416520 Medical Records	-	-	(180)	180	--	180	--	
416540 Insurance	-	-	-	-	--	-	--	
416550 Early Intrv Priv Ins	(685,482)	(514,112)	(436,359)	(77,752)	84.88%	(249,123)	63.66%	
416560 Lab Fees-Other Count	(15,000)	(11,250)	(13,573)	2,323	120.65%	(1,427)	90.49%	
416570 Po Expo Rabies Reimb	(88,000)	(66,000)	(66,000)	(0)	100.00%	(22,000)	75.00%	
416920 Medicd-Early Interve	(4,624,955)	(3,468,716)	(3,851,663)	382,947	111.04%	(773,292)	83.28%	
417050 Donations Sen Srv	-	-	(3,200)	3,200	--	3,200	--	
417500 Repay Em Ast/Adults	(6,660)	(4,995)	(14,982)	9,987	299.93%	8,322	224.95%	
417510 Repay Medical Asst	(8,630,645)	(6,472,984)	(5,936,346)	(536,638)	91.71%	(2,694,299)	68.78%	
417520 Repay-Family Assist	(1,141,400)	(856,050)	(1,151,121)	295,071	134.47%	9,721	100.85%	
417530 Repay-CWS FosterCare	(1,050,000)	(787,500)	(1,079,681)	292,181	137.10%	29,681	102.83%	
417540 Repay-St Train Sch	-	-	(87)	87	--	87	--	
417550 Repay-SafetyNetAsst	(3,684,435)	(2,763,326)	(5,028,865)	2,265,538	181.99%	1,344,430	136.49%	
417560 Repay-Serv For Recip	(85,190)	(63,893)	(139,978)	76,086	219.08%	54,788	164.31%	

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
417570 Fdstamp Fraud Incent	(28,800)	(21,600)	-	(21,600)	0.00%	(28,800)	0.00%	
417580 Repayments-Hand.Ch.	(41,914)	(31,436)	(37,504)	6,069	119.30%	(4,410)	89.48%	
418000 Recover-Med Asst	-	-	(938,820)	938,820	--	938,820	--	
418010 Recover-Fam Assist	-	-	(306)	306	--	306	--	
418020 Recovr-SafetyNetAsst	-	-	(176,404)	176,404	--	176,404	--	
418030 IV D Admin Repaymnts	(5,200,000)	(3,900,000)	(4,599,768)	699,768	117.94%	(600,232)	88.46%	
418070 Dental Program	(812,833)	(609,625)	(560,421)	(49,203)	91.93%	(252,412)	68.95%	
418110 Com Coll Respreads	(3,572,791)	(3,572,791)	(3,572,791)	(0)	100.00%	(0)	100.00%	
418410 OCSE Medical Payments	(1,100,000)	(825,000)	(972,804)	147,804	117.92%	(127,196)	88.44%	
418430 Donated Funds	(1,541,320)	(1,155,990)	(1,155,990)	-	100.00%	(385,330)	75.00%	
420020 ECC Cap Cons-Otr Gvt	(95,000)	(95,000)	(95,000)	-	100.00%	-	100.00%	
420150 O P Sewer District	(3,476)	(2,607)	(3,476)	869	133.33%	-	100.00%	
420220 Park Srv. Other Go.	(1,800,000)	(1,350,000)	(1,350,000)	-	100.00%	(450,000)	75.00%	
420499 OthLocal Source Rev	(36,000)	(27,000)	(15,770)	(11,230)	58.41%	(20,230)	43.81%	
420500 Rent-RI Prop-Concess	(22,265)	(16,699)	(25,041)	8,342	149.96%	2,776	112.47%	
420520 Rent-RI Prop-Rtw-Eas	(3,000)	(2,250)	(3,364)	1,114	149.52%	364	112.14%	
420550 Rent - 663 Kensington	(8,481)	(6,361)	(6,606)	245	103.86%	(1,875)	77.89%	
421550 Forft Crime Proceed	(316,782)	(322,087)	(330,694)	8,608	102.67%	13,912	104.39%	
422000 Copies	(5,100)	(3,825)	(7,247)	3,422	189.48%	2,147	142.11%	
422020 Insurance Recovery	-	-	(70,000)	70,000	--	70,000	--	
422030 Oth Comp For Loss	(100)	(75)	-	(75)	0.00%	(100)	0.00%	
422040 Gas Well Drill Rents	(138,550)	(103,913)	(66,520)	(37,393)	64.02%	(72,030)	48.01%	
423000 Refunds P/Y Expenses	(1,000)	(750)	(22,211)	21,461	2961.52%	21,211	2221.14%	
445000 Recovery Int - Sid	(335,000)	(251,250)	(352,069)	100,819	140.13%	17,069	105.10%	
445030 Int & Earn - Gen Inv	(5,434,000)	(4,565,500)	(2,223,353)	(2,342,147)	48.70%	(3,210,647)	40.92%	
445040 Int & Earn-3Rd Party	(825,000)	(668,750)	(499,172)	(169,578)	74.64%	(325,828)	60.51%	Interest earnings are lower than budgeted due to falling interest rates.
445050 Int - Retire Asset	-	-	-	-	--	-	--	
445070 Prem On Obligations	-	-	-	-	--	-	--	
466000 Misc Receipts	(31,650)	(23,738)	(65,023)	41,286	273.93%	33,373	205.45%	
466020 Minor Sale - Other	(16,000)	(12,000)	(20,414)	8,414	170.11%	4,414	127.59%	
466070 Refunds P/Y Expenses	-	-	(207,065)	207,065	--	207,065	--	
466120 Other Misc DISS Rev	-	-	(8,199)	8,199	--	8,199	--	
466130 Oth Unclass Rev	-	-	(32,799)	32,799	--	32,799	--	
466150 Chlamydia Study Forms	(6,000)	(4,500)	(4,884)	384	108.53%	(1,116)	81.40%	
466180 Unanticip P/Y Rev	-	-	(1,039,694)	1,039,694	--	1,039,694	--	
466220 60% Contribution	(5,000)	(3,750)	-	(3,750)	0.00%	(5,000)	0.00%	
466230 40% Sale Of Tickets	(3,750)	(2,813)	-	(2,813)	0.00%	(3,750)	0.00%	
466260 Intercept-LocalShare	(70,000)	(52,500)	(58,183)	5,683	110.82%	(11,817)	83.12%	
466270 Local Sourc - ECC	-	-	-	-	--	-	--	
466280 Local Srce - ECMCC	(598,879)	(449,159)	(451,875)	2,716	100.60%	(147,004)	75.45%	
466290 Local Srce - Erie Ho	(456,000)	(342,000)	(221,120)	(120,880)	64.65%	(234,880)	48.49%	
466310 Prem On Obl. - RAN	(240,500)	(180,375)	-	(180,375)	0.00%	(240,500)	0.00%	At the end of the period, or 75% of the year,

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
467000 Misc Depart Income	-	-	(1,671)	1,671	--	1,671	--	the County has collected 87.27% of the annual Other Sources revenue budget.
480020 Sale-Scrap&Exc Mat	(150,000)	(112,500)	(168,474)	55,974	149.76%	18,474	112.32%	
** Other Sources	(52,465,540)	(40,416,103)	(45,788,588)	5,372,486	113.29%	(6,676,952)	87.27%	
402400 E911 Surcharge	-	-	-	-	--	-	--	
406610 HIV Council & Tes	(37,457)	(28,093)	(40,643)	12,551	144.68%	3,186	108.51%	
415000 Medical Exam Fees	(259,760)	(194,820)	(187,665)	(7,155)	96.33%	(72,095)	72.25%	
415050 Treasurer Fees	(50,000)	(37,500)	(77,054)	39,554	205.48%	27,054	154.11%	
415110 Court Fees	(340,000)	(255,000)	(281,734)	26,734	110.48%	(58,266)	82.86%	
415120 Small Claims Fees	(1,000)	(750)	(1,035)	285	138.00%	35	103.50%	
415130 Auto Fees	(3,100,000)	(2,363,000)	(2,341,534)	(21,466)	99.09%	(758,466)	75.53%	
415140 Comm of Educ Fees	(155,000)	(116,250)	(95,286)	(20,964)	81.97%	(59,714)	61.47%	
415150 Recording Fees	(3,925,000)	(2,943,750)	(2,672,494)	(271,256)	90.79%	(1,252,506)	68.09%	The Co Clerk Registrar Division is showing significant decreases in fee collection.
415170 Summary Page Fees	(1,875,000)	(1,406,250)	(1,261,020)	(145,230)	89.67%	(613,980)	67.25%	
415180 Vehicle Use Tax	(5,200,000)	(4,005,000)	(3,918,977)	(86,023)	97.85%	(1,281,023)	75.36%	
415190 Enhanced Dr Lic Fee	(754,110)	(430,000)	-	(430,000)	0.00%	(754,110)	0.00%	
415200 Civil Serv Exam Fees	(45,000)	(33,750)	-	(33,750)	0.00%	(45,000)	0.00%	
415210 3rd Party Deduct Fee	(21,000)	(15,750)	(15,235)	(515)	96.73%	(5,765)	72.55%	
415510 Civil Proc Fees-Sher	(975,850)	(731,888)	(906,611)	174,724	123.87%	(69,239)	92.90%	
415520 Sheriff Fees	(35,975)	(26,981)	(27,093)	112	100.41%	(8,882)	75.31%	
415600 Inmate Discip Surch	(4,500)	(3,375)	(2,666)	(709)	78.99%	(1,834)	59.24%	
415605 Drug Testing Charge	(20,000)	(15,000)	(19,088)	4,088	127.25%	(913)	95.44%	
415610 Restitution Surcharge	(35,500)	(26,625)	(30,726)	4,101	115.40%	(4,774)	86.55%	
415615 Gen Supervision Fee	-	-	-	-	--	-	--	
415630 Bail Fee-Alt / Incar	(25,000)	(18,750)	(18,750)	-	100.00%	(6,250)	75.00%	
415640 Probation Fees	(510,000)	(382,500)	(288,684)	(93,816)	75.47%	(221,316)	56.60%	
415650 DWI Program	(1,887,209)	(914,307)	(569,424)	(344,883)	62.28%	(1,317,785)	30.17%	
415670 Elec Monitoring Ch	(14,000)	(10,500)	(4,905)	(5,595)	46.71%	(9,095)	35.04%	
415680 Pmt-Home Care Review	(20,000)	(15,000)	(10,157)	(4,843)	67.71%	(9,843)	50.79%	
416010 Pub Water Sup Protec	(14,640)	(10,980)	-	(10,980)	0.00%	(14,640)	0.00%	
416020 Comm Sanitat & Food	(1,050,000)	(787,500)	(786,716)	(784)	99.90%	(263,284)	74.93%	
416030 Realty Subdivisions	(13,125)	(9,844)	(13,925)	4,081	141.46%	800	106.10%	
416040 Individ Sewr Sys Opt	(500,000)	(367,000)	(325,160)	(41,840)	88.60%	(174,840)	65.03%	
416060 Hepatitis B Vacc Fee	(753)	(565)	(189)	(376)	33.47%	(564)	25.10%	
416090 Pen & Fines-Health	(13,000)	(9,750)	(9,350)	(400)	95.90%	(3,650)	71.92%	
416110 West Nile Virus Test	(3,000)	(2,250)	-	(2,250)	0.00%	(3,000)	0.00%	
416120 Primary Care Services	(654,047)	(490,535)	(482,360)	(8,175)	98.33%	(171,687)	73.75%	
416140 Ind Wat & Sew Mand	(6,000)	(4,500)	-	(4,500)	0.00%	(6,000)	0.00%	
416160 TB Outreach	(30,480)	(22,860)	(20,750)	(2,110)	90.77%	(9,730)	68.08%	
416170 Med. Indigent Prog.	(49,368)	(37,026)	(31,335)	(5,691)	84.63%	(18,033)	63.47%	
416180 Podiatry	(45,177)	(33,883)	(31,477)	(2,405)	92.90%	(13,700)	69.68%	
416190 ImmunizationsServices	-	-	-	-	--	-	--	
416580 Training Course Fees	(16,390)	(12,293)	(50,850)	38,558	413.67%	34,460	310.25%	

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
416590 Tobacco Enforc Fines	(10,000)	(7,500)	(500)	(7,000)	6.67%	(9,500)	5.00%	
416610 Pub Health Lab Fees	(387,533)	(290,650)	(175,803)	(114,847)	60.49%	(211,730)	45.36%	
416620 E.I. Svcs-EPSTDT Pr.	(23,200)	(17,400)	(17,400)	-	100.00%	(5,800)	75.00%	
418040 Inspec Fee Wght/Meas	(139,000)	(104,250)	(109,536)	5,286	105.07%	(29,464)	78.80%	
418050 Item Price Waivr Fee	(225,000)	(168,750)	(199,810)	31,060	118.41%	(25,190)	88.80%	
418400 Subpoena Fees	(19,400)	(14,550)	(15,120)	570	103.92%	(4,280)	77.94%	
418500 Park & Rec Chgs-Camp	(63,500)	(61,525)	(64,069)	2,544	104.13%	569	100.90%	
418510 Park & Rec Chgs-Shel	(197,000)	(188,750)	(230,489)	41,739	122.11%	33,489	117.00%	
418520 Chgs-Park Emp Subsis	(15,084)	(11,313)	(7,288)	(4,025)	64.42%	(7,796)	48.32%	
418540 Golf Chg-Greens Fees	(1,130,942)	(1,052,728)	(1,039,515)	(13,213)	98.74%	(91,427)	91.92%	
418560 Fees -Buffalo Parks	(21,000)	(15,750)	(15,239)	(511)	96.76%	(5,761)	72.57%	
418570 Fees-Buffalo Pools	(30,000)	(22,500)	(18,349)	(4,151)	81.55%	(11,651)	61.16%	
418580 Ice Rink Revenue	(12,000)	(9,000)	(6,500)	(2,500)	72.22%	(5,500)	54.17%	
420000 Tx&Assm Svcs-Oth Govt	(150,000)	(150,000)	(164,341)	14,341	109.56%	14,341	109.56%	
420010 Elec Exp Other Govt	(4,768,682)	(4,768,682)	(4,768,682)	-	100.00%	-	100.00%	
420030 Police Svcs-Oth Gvt	(315,750)	(236,813)	(265,542)	28,729	112.13%	(50,208)	84.10%	Lower than budgeted income from Sheriff jail space rental for State and Federal prisoners will result in a revenue shortfall.
420040 Jail Facil - Otr Gvs	(3,907,694)	(2,930,771)	(1,934,860)	(995,910)	66.02%	(1,972,834)	49.51%	
420190 Gen Svc-Oth Gov	(30,000)	(22,500)	(47,296)	24,796	210.20%	17,296	157.65%	
420270 GIS Svcs Other Gov	-	-	(33,690)	33,690	--	33,690	--	
420900 Market Based Revenue	(5,000)	(3,750)	-	(3,750)	0.00%	(5,000)	0.00%	
421000 Pistol Permits	(47,000)	(35,250)	(45,470)	10,220	128.99%	(1,530)	96.74%	
421500 Fines&Forfeited Bail	(20,000)	(15,000)	(11,610)	(3,390)	77.40%	(8,390)	58.05%	
421510 Fines And Penalties	(11,000)	(8,250)	(4,660)	(3,590)	56.48%	(6,340)	42.36%	At the end of the 3rd quarter, or 75% of the year, the County has collected 71.22% of the annual Fees, Fines, or Charges revenue budget.
466010 NSF Check Fees	(3,200)	(2,400)	(2,862)	462	119.26%	(338)	89.44%	
466190 Item Pricing Penalty	(345,000)	(258,750)	(204,280)	(54,470)	78.95%	(140,720)	59.21%	
** Fees, Fines or Charges	(33,564,326)	(26,160,654)	(23,905,804)	(2,254,850)	91.38%	(9,658,522)	71.22%	
402190 Appr. Fund Balance	(156,400)	-	-	-	--	(156,400)	0.00%	
** Appropriated Fund Balance	(156,400)	-	-	-	--	(156,400)	0.00%	
*** Local Source Revenue	(933,313,995)	(749,202,544)	(760,324,169)	11,121,625	101.48%	(172,989,826)	81.46%	
405570 ME 50% Fed - Educat	(1,661,607)	(1,246,205)	(1,246,205)	(0)	100.00%	(415,402)	75.00%	
410040 HUD Rev.MH-D14.235	(3,459,078)	(2,594,309)	(1,472,781)	(1,121,528)	56.77%	(1,986,297)	42.58%	
410070 FA-IV-B Preventive	(1,483,247)	(1,482,515)	(2,176,131)	693,616	146.79%	692,884	146.71%	
410080 FA-TANF Admin	1,835,629	1,376,722	1,376,731	(9)	100.00%	458,898	75.00%	
410120 FA100 % Alloc FSET	(1,074,910)	1	392,812	(392,812)		(1,467,722)	-36.54%	
410150 SSA-SSI Pri Inc Prg	(36,800)	(27,600)	(37,800)	10,200	136.96%	1,000	102.72%	
410180 Fed Aid School Brk	(20,000)	(15,000)	(5,610)	(9,390)	37.40%	(14,390)	28.05%	
410200 HUD Rev.MH-D14.238	-	-	(1,049,556)	1,049,556	--	1,049,556	--	
410500 FA- Civil Defence	(166,000)	(124,500)	(132,845)	8,345	106.70%	(33,156)	80.03%	
410520 Fr Ci Bflo Pol Dept	(77,225)	(57,919)	(21,332)	(36,587)	36.83%	(55,893)	27.62%	Federal Aid
411000 M H Fed Medi Sal Sh	-	-	5,000	(5,000)	--	(5,000)	--	Formula driven Federal aid which appears under budget, mainly in Health and Human Service
411490 Fed Aid - TANF FFFS	(27,978,794)	(25,384,096)	(24,601,065)	(783,031)	96.92%	(3,377,729)	87.93%	Departments. is offset by savinos in
411500 FA-Medical Asst	1,077,126	807,845	1,321,302	(513,458)	163.56%	(244,176)	122.67%	

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
411510 FA-Intrdep Agr ECDSS	(74,908)	(56,181)	(56,181)	-	100.00%	(18,727)	75.00%	
411520 FA-Family Assistance	(2,268,947)	(1,701,710)	(1,649,089)	(52,621)	96.91%	(619,858)	72.68%	
411540 FA-fr Soc Serv Admin	(32,830,473)	(14,922,855)	(14,223,588)	(699,267)	95.31%	(18,606,885)	43.32%	
411550 FA-Soc Serv Adm A-87	(737,212)	(552,909)	(414,907)	(138,002)	75.04%	(322,305)	56.28%	
411570 FA-Fd Stmp Prog Adm	(9,110,002)	(6,802,414)	(6,577,035)	(225,379)	96.69%	(2,532,967)	72.20%	
411580 FA-50% Alloc-Fset	(2,059,097)	(1,544,323)	(1,735,286)	190,963	112.37%	(323,811)	84.27%	
411590 FA-H E A P	(3,688,393)	(2,641,352)	(1,988,168)	(653,184)	75.27%	(1,700,225)	53.90%	
411610 FA-Serv/Recipients	(3,196,292)	(3,196,292)	(3,999,209)	802,917	125.12%	802,917	125.12%	
411640 Fed Aid - Day Care	(21,577,549)	(16,983,162)	(16,306,177)	(676,985)	96.01%	(5,271,372)	75.57%	
411650 FA-TANF F/C FlipFlop	(11,226,528)	(7,319,896)	(7,122,603)	(197,293)	97.30%	(4,103,925)	63.44%	
411660 FATANF EAF Flip-Flop	(3,180,902)	(2,385,677)	(2,221,331)	(164,346)	93.11%	(959,571)	69.83%	
411670 FA-Refugee&Entrants	(56,000)	(42,000)	(67,432)	25,432	160.55%	11,432	120.41%	
411680 FA-CWS Foster Care	(16,692,248)	(12,519,186)	(11,794,868)	(724,318)	94.21%	(4,897,380)	70.66%	
411690 FA-IV-D Incentives	(107,975)	(80,981)	(321,580)	240,599	397.10%	213,605	297.83%	
411700 FA-TANF Safety Net	(778,071)	(583,553)	(409,193)	(174,360)	70.12%	(368,878)	52.59%	
411780 Fed Aid-Medicaid Adm	(59,323)	(44,492)	(44,492)	(0)	100.00%	(14,831)	75.00%	
412000 FA-School Lunch Prog	(221,238)	(165,929)	(136,266)	(29,663)	82.12%	(84,972)	61.59%	
414000 Federal Aid	(143,883)	-	(601,419)	601,419	--	457,536	417.99%	
414010 Federal Aid - Other	(44,707)	(33,530)	(35,185)	1,655	104.94%	(9,522)	78.70%	
414020 Misc Federal Aid	(7,333)	(5,500)	(11,840)	6,341	215.29%	4,507	161.47%	
414100 Hlt Ins Part D Sub	(1,800,000)	-	-	-	--	(1,800,000)	0.00%	
*** Federal Revenue	(142,905,987)	(100,329,517)	(97,363,328)	(2,966,189)	97.04%	(45,542,659)	68.13%	
405000 State Aid Fr Da Sal	(55,557)	(41,668)	(55,987)	14,319	134.37%	430	100.77%	
405010 SA-Bd&Cc-PubGoodPool	(1,600,000)	(1,200,000)	(1,235,296)	35,296	102.94%	(364,704)	77.21%	
405140 STAR Program	(30,000)	(22,500)	(22,817)	317	101.41%	(7,183)	76.06%	
405170 SA-Crt Fac Incen Aid	(2,388,000)	(1,791,000)	(1,504,204)	(286,796)	83.99%	(883,796)	62.99%	
405180 SA-Art VI-Med Exam	(810,785)	(608,089)	(789,367)	181,278	129.81%	(21,418)	97.36%	
405190 St Aid - Oct Testing	(36,500)	(27,375)	(28,900)	1,525	105.57%	(7,600)	79.18%	
405200 St Aid - 55A Reimb	(3,000)	(2,250)	(1,749)	(501)	77.72%	(1,251)	58.29%	
405210 SA Indigent Defense	(2,000,000)	(2,000,000)	(2,222,806)	222,806	111.14%	222,806	111.14%	
405500 SA-Ed Of Hand Child	(28,924,953)	(19,889,592)	(20,268,087)	378,495	101.90%	(8,656,866)	70.07%	
405520 SA-NYS DOH E-1 Serv	(3,879,470)	(2,909,603)	(2,944,303)	34,700	101.19%	(935,167)	75.89%	
405530 SA-Admin Costs-Hncp	(419,832)	(314,874)	(410,850)	95,976	130.48%	(8,982)	97.86%	
405540 SA-Art VI-P H Work	(1,868,245)	(1,401,184)	(1,643,862)	242,679	117.32%	(224,383)	87.99%	
405560 SA-NYS DOH E-I Admin	(653,384)	(490,038)	(490,038)	0	100.00%	(163,346)	75.00%	
406000 SA-Fr Prob Serv	(1,479,100)	(1,109,325)	(1,323,975)	214,650	119.35%	(155,125)	89.51%	
406010 SA-Fr Nav Law Enforc	(73,500)	(55,125)	225	(55,350)	-0.41%	(73,725)	-0.31%	
406020 SA-Snomob Lw Enforc	(11,500)	(8,625)	(12,500)	3,875	144.93%	1,000	108.70%	
406500 Refugee Hlth Assment	(132,975)	(99,731)	(72,753)	(26,978)	72.95%	(60,222)	54.71%	
406550 Emerg Med Training	(451,030)	(338,273)	(277,735)	(60,538)	82.10%	(173,295)	61.58%	
406560 SA-Art VI-PubHlthLab	(1,885,723)	(1,414,292)	(1,363,470)	(50,822)	96.41%	(522,253)	72.30%	
406810 Foren Mntl Health Sr	(1,302,909)	(977,182)	(891,713)	(85,469)	91.25%	(411,196)	68.44%	

associated expenditures.

At the end of the 3rd quarter, or 75% of the year, the County has received 68.13% of budgeted Federal revenue.

State Aid

Formula driven State Aid which appears under budget, mainly in Health and Human Service Departments, is offset by savings in associated expenditures. In addition, the county is beginning to see the impact of the 2% decrease in some State Aid accounts resulting from the State Budget process.

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
406830 SA-Mental Health II	(37,048,583)	(26,759,159)	(12,194,919)	(14,564,239)	45.57%	(24,853,664)	32.92%	
406860 OASAS State Aid	(1,200,000)	(700,000)	(11,408,921)	10,708,921	1629.85%	10,208,921	950.74%	
406880 OMR/DD State Aid	-	-	3,218	(3,218)	--	(3,218)	--	
406890 Handpd Park Surch	(92,999)	(18,000)	(14,525)	(3,475)	80.69%	(78,474)	15.62%	
407490 SA-Local Admin Fund	(14,506,850)	(11,880,138)	(11,994,065)	113,928	100.96%	(2,512,785)	82.68%	
407500 SA-Med Assist	1,350,918	1,013,189	1,395,285	(382,097)	137.71%	(44,367)	103.28%	
407510 SA-Spec Need Adult	(2,310)	(1,733)	-	(1,733)	0.00%	(2,310)	0.00%	
407520 SA-Family Assistance	(8,323,330)	(6,242,498)	(5,362,302)	(880,196)	85.90%	(2,961,028)	64.42%	
407540 SA- Soc Serv Admin	(27,083,999)	(24,012,999)	(23,862,938)	(150,061)	99.38%	(3,221,061)	88.11%	
407570 SA-Sch Fd Prog	(7,000)	(5,250)	(4,972)	(278)	94.70%	(2,028)	71.03%	
407580 SA-Sch Breakfst Prog	(2,000)	(1,500)	(499)	(1,001)	33.27%	(1,501)	24.95%	
407590 SA-School Lunch Prog	(1,000)	(750)	(148)	(602)	19.73%	(852)	14.80%	
407600 SA-Sec Det Other Co	(1,785,924)	(1,339,443)	(1,262,053)	(77,390)	94.22%	(523,871)	70.67%	
407610 SA-Sec Det Loc Yth	(2,852,518)	(2,139,389)	(2,118,171)	(21,217)	99.01%	(734,347)	74.26%	
407615 SA-Non-Sec Loc Yth	(1,621,900)	(1,216,425)	(676,317)	(540,108)	55.60%	(945,583)	41.70%	
407630 SA-Safety Net Assist	(17,210,269)	(12,107,702)	(9,378,557)	(2,729,145)	77.46%	(7,831,712)	54.49%	
407640 SA-Emrg Assist/Adult	(268,120)	(201,090)	(317,163)	116,073	157.72%	49,043	118.29%	
407650 SA-CWS Foster Care	(20,168,832)	(15,126,624)	(17,404,725)	2,278,101	115.06%	(2,764,107)	86.30%	
407670 SAEAF Prev Purch Srv	(2,537,483)	(1,983,112)	(1,996,896)	13,784	100.70%	(540,587)	78.70%	
407680 SA-Serv Fr Recipnts	(12,836,805)	(8,627,604)	(8,326,395)	(301,209)	96.51%	(4,510,410)	64.86%	
407710 SA-Legal Serv/Disab	-	-	(66,002)	66,002	--	66,002	--	
407720 SAHndcp Ch Local Mnt	(265,643)	(199,232)	(193,795)	(5,437)	97.27%	(71,848)	72.95%	
407730 State Aid - Burials	(35,000)	(26,250)	(8,662)	(17,589)	33.00%	(26,339)	24.75%	
407740 SA-Vetrns Serv Agens	(22,500)	(16,875)	-	(16,875)	0.00%	(22,500)	0.00%	
407780 State Aid - Day Care	(5,286,137)	(3,964,603)	(4,444,635)	480,032	112.11%	(841,502)	84.08%	
408000 SA-Youth Progs	(100,000)	(75,000)	(75,000)	-	100.00%	(25,000)	75.00%	
408010 Youth-Advance Prog	(30,000)	(22,500)	(18,786)	(3,714)	83.50%	(11,214)	62.62%	
408020 Youth-Reimb Programs	(542,727)	(407,045)	(393,737)	(13,308)	96.73%	(148,990)	72.55%	
408030 Yth-Runaway Adv Prog	(63,702)	(47,777)	(28,666)	(19,110)	60.00%	(35,036)	45.00%	
408040 Yth-Runaway Reim Prog	(108,791)	(81,593)	(76,126)	(5,468)	93.30%	(32,665)	69.97%	
408050 Yth-Homeles Adv Prog	(15,405)	(11,554)	(6,932)	(4,622)	60.00%	(8,473)	45.00%	
408060 Yth-Homeles Reim Pro	(248,529)	(186,397)	(186,397)	0	100.00%	(62,132)	75.00%	
408530 SA-Crim Justice Prog	(563,470)	(422,603)	(567,757)	145,155	134.35%	4,287	100.76%	
409000 State Aid Revenues	(248,459)	(186,344)	(110,339)	(76,005)	59.21%	(138,120)	44.41%	
409010 State Aid - Other	(208,450)	(156,338)	(164,761)	8,424	105.39%	(43,689)	79.04%	
409020 SA-Misc	(52,502)	(34,925)	(69,814)	34,889	199.90%	17,312	132.97%	
409030 SA-Main-Lieu of Rent	(284,531)	(213,398)	(192,999)	(20,399)	90.44%	(91,532)	67.83%	
*** State Revenue	(202,281,313)	(152,103,383)	(147,089,659)	(5,013,724)	96.70%	(55,191,654)	72.72%	
450000 Interfnd Rev Non-Sub	-	-	-	-	--	-	--	
*** Interfund Revenue	-	-	-	-	--	-	--	
**** County Revenue	(1,278,501,295)	(1,001,635,443)	(1,004,777,156)	3,141,712	100.31%	(273,724,139)	78.59%	

At the end of the 3rd quarter, or 75% of the year, the County has received 72.72% of budgeted State revenue.

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
Expense								
500000 Full Time - Salaries	179,474,729	132,000,531	120,962,851	11,037,679	91.64%	58,511,878	67.40%	At the end of the 3rd quarter, the County has spent 67.36% of budgeted salaries.
500010 Part Time - Wages	3,708,880	2,690,640	2,005,603	685,037	74.54%	1,703,277	54.08%	
500020 Regular PT - Wages	2,842,862	1,995,212	2,452,818	(457,606)	122.94%	390,044	86.28%	
500030 Seasonal Emp. Wages	949,366	686,146	520,809	165,338	75.90%	428,557	54.86%	
** Salaries	186,975,837	137,372,529	125,942,081	11,430,448	91.68%	61,033,756	67.36%	
500300 Shift Differential	1,040,503	765,340	753,478	11,861	98.45%	287,025	72.41%	Increased overtime mainly in Jail Management and the Department of Social Services contribute to the negative variance in this account. Vacancy savings within these departments offsets the overtime shortfall.
500320 Uniform Allowance	652,000	152,565	152,565	-	100.00%	499,435	23.40%	
500330 Holiday Worked	1,539,498	833,007	880,595	(47,588)	105.71%	658,903	57.20%	
500340 Line-up Pay	1,754,128	1,254,632	1,154,977	99,655	92.06%	599,151	65.84%	
500350 Other Employee Pymts	462,160	370,638	481,908	(111,270)	130.02%	(19,748)	104.27%	
501000 Overtime	10,948,760	8,124,283	11,330,934	(3,206,651)	139.47%	(382,174)	103.49%	
** Non-Salaries	16,397,049	11,500,465	14,754,459	(3,253,994)	128.29%	1,642,590	89.98%	
502000 Fringe Benefits	92,857,767	68,823,535	(21,359)	68,844,893	-0.03%	92,879,126	-0.02%	
502010 Employer FICA	-	-	8,687,514	(8,687,514)	--	(8,687,514)	--	
502020 Empler FICA-Medicare	-	-	2,032,784	(2,032,784)	--	(2,032,784)	--	
502030 Employee Health Ins	-	-	20,756,969	(20,756,969)	--	(20,756,969)	--	
502040 Dental Plan	-	-	1,384,154	(1,384,154)	--	(1,384,154)	--	
502050 Worker's Compensation	10,781,787	8,069,013	13,247,531	(5,178,518)	164.18%	(2,465,744)	122.87%	
502060 Unemployment Ins	-	-	225,641	(225,641)	--	(225,641)	--	
502070 Hosp & Med-Retirees'	-	-	12,531,916	(12,531,916)	--	(12,531,916)	--	
502090 Hlth Ins Waiver	-	-	306,747	(306,747)	--	(306,747)	--	
502100 Retirement	-	-	14,394,698	(14,394,698)	--	(14,394,698)	--	
502130 Wkrs Cmp Otr Fd Reim	(10,705,500)	(7,992,726)	(6,652,094)	(1,340,633)	83.23%	(4,053,406)	62.14%	
502140 3rd Party Recoveries	-	-	(1,442,855)	1,442,855	--	1,442,855	--	
** Fringe Benefits	92,934,054	68,899,822	65,451,645	3,448,177	95.00%	27,482,409	70.43%	
504990 Reductions Per Srv	(4,300,000)	(3,210,380)	-	(3,210,380)	0.00%	(4,300,000)	0.00%	
** Countywide Adjustments	(4,300,000)	(3,210,380)	-	(3,210,380)	0.00%	(4,300,000)	0.00%	
*** Personnel Related Expense	292,006,940	214,562,436	206,148,185	8,414,251	96.08%	85,858,755	70.60%	
505000 Office Supplies	1,227,988	714,460	610,697	103,763	85.48%	617,291	49.73%	
505200 Clothing Supplies	451,617	206,565	172,040	34,525	83.29%	279,578	38.09%	
505400 Food & Kitchen Supp	1,786,401	1,306,613	1,378,850	(72,237)	105.53%	407,551	77.19%	
505600 Auto Tr & Hvy Eq Sup	2,614,870	1,411,037	1,657,587	(246,550)	117.47%	957,283	63.39%	
505800 Medical & Hlth Supp	2,547,281	1,680,731	1,685,301	(4,570)	100.27%	861,980	66.16%	
506200 Maintenance & Repair	2,059,249	1,251,277	1,123,018	128,259	89.75%	936,231	54.54%	
** Supplies and Repairs	10,687,406	6,570,684	6,627,493	(56,809)	100.86%	4,059,913	62.01%	
555000 General Liability	5,544,446	939,000	153	938,847	0.02%	5,544,293	0.00%	
555010 Settlmnts/Jdgmnts-Lit	-	-	477,157	(477,157)	--	(477,157)	--	
555020 Travel & Mileage-Lit	-	-	818	(818)	--	(818)	--	
555030 Litig & Rel Disburs.	-	-	197,456	(197,456)	--	(197,456)	--	

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
555040 Expert/Cons Fees-Lit	-	-	10,787	(10,787)	--	(10,787)	--	
555050 Insurance Premiums	-	-	200,070	(200,070)	--	(200,070)	--	
* Risk Retention	5,544,446	939,000	886,440	52,560	94.40%	4,658,006	15.99%	
510000 Local Mileage Reimb	828,727	594,745	617,284	(22,539)	103.79%	211,443	74.49%	
510100 Out Of Area Travel	222,249	129,214	51,433	77,781	39.80%	170,816	23.14%	
510200 Training And Educat	413,847	283,388	184,893	98,494	65.24%	228,954	44.68%	
511000 Control Board Expense	700,000	475,000	291,415	183,585	61.35%	408,585	41.63%	
515000 Utility Charges	2,375,873	1,451,345	1,358,696	92,649	93.62%	1,017,176	57.19%	
516040 DSS Trng & Edu Pro	3,658,683	1,374,359	1,273,569	100,790	92.67%	2,385,114	34.81%	
520000 Municipal Assoc Fees	90,000	79,425	63,186	16,239	79.55%	26,814	70.21%	
520010 Tx&Asses-Co Ownrd Pr	1,000	750	-	750	0.00%	1,000	0.00%	
530010 Chargebacks	1,032,982	660,737	601,986	58,751	91.11%	430,996	58.28%	
530030 Pivot Wage Subsidies	4,096,854	1,747,305	1,237,316	509,989	70.81%	2,859,538	30.20%	
545000 Rental Charges	5,487,590	3,895,513	3,923,775	(28,262)	100.73%	1,563,815	71.50%	
598900 County Contingency	1,683,773	1,262,830	-	1,262,830	0.00%	1,683,773	0.00%	
530000 Other Expenses	4,956,576	3,400,048	3,131,769	268,279	92.11%	1,824,807	63.18%	
** Other	31,092,600	16,293,660	13,621,764	2,671,896	83.60%	17,470,836	43.81%	
516000 Cnt Pmts-Non-Pro Sub	10,993,035	8,496,435	8,029,110	467,325	94.50%	2,963,925	73.04%	
516010 Cnt Pmts-Non Pro Pur	66,380,300	42,999,500	44,175,235	(1,175,735)	102.73%	22,205,064	66.55%	
516020 Pro Ser Cnt And Fees	14,349,003	7,701,071	7,274,000	427,071	94.45%	7,075,002	50.69%	
516030 Maintenance Contracts	3,479,791	1,694,932	1,553,360	141,572	91.65%	1,926,431	44.64%	
516060 Sales Tax Loc Gov 3%	262,661,933	201,575,279	201,575,279	(0)	100.00%	61,086,654	76.74%	
516070 Sales Tax Loc Gov 1%	12,500,000	12,500,000	12,500,000	-	100.00%	-	100.00%	
516050 Dept Payments-ECMCC	14,720,939	11,454,252	11,295,424	158,828	98.61%	3,425,515	76.73%	
516601 Legal Aid Bureau InD	2,859,206	2,759,206	2,759,206	-	100.00%	100,000	96.50%	
516602 EC Bar Assn. In Def	7,272,002	5,379,002	5,379,002	-	100.00%	1,893,001	73.97%	
520020 Co Res Enrl Comm Col	3,718,939	2,071,121	2,053,203	17,918	99.13%	1,665,736	55.21%	
520030 NFTA-Share Sales Tax	16,913,498	12,829,588	12,858,916	(29,329)	100.23%	4,054,582	76.03%	
520040 Curr Pymts Mass Tran	3,657,200	2,742,906	2,742,900	6	100.00%	914,300	75.00%	
520070 Buffalo Bills Maint	4,012,252	3,965,622	3,965,622	-	100.00%	46,630	98.84%	
** Contractual	423,518,097	316,168,914	316,161,258	7,656	100.00%	107,356,839	74.65%	
561410 Lab & Tech Eqt	1,913,511	778,479	595,742	182,737	76.53%	1,317,769	31.13%	
561420 Office Furn & Fixt	252,903	113,646	42,717	70,929	37.59%	210,186	16.89%	
561430 Bldg Grs & Hvy Eq	65,000	31,375	2,939	28,436	9.37%	62,061	4.52%	
561440 Motor Vehicles	1,098,212	765,501	727,711	37,789	95.06%	370,500	66.26%	
** Equipment	3,329,625	1,689,001	1,369,109	319,892	81.06%	1,960,516	41.12%	
559000 County Share - Grants	4,227,951	1,919,173	1,753,013	166,160	91.34%	2,474,938	41.46%	
570000 InterFund Trans-Subs	1,600,000	800,000	800,000	-	100.00%	800,000	50.00%	
570020 Interfund - Road	5,957,302	-	-	-	--	5,957,302	0.00%	
570030 Interfund-ECC	15,420,778	15,420,778	15,420,778	-	100.00%	-	100.00%	
575040 I/F Expense-Utility	5,261,070	3,471,703	3,471,695	7	100.00%	1,789,375	65.99%	
* Interfund Expense	32,467,101	21,611,654	21,445,486	166,168	99.23%	11,021,615	66.05%	

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
910600 ID Purchasing Srv	-	-	-	-	--	-	--	
911200 ID Comptroller's Srv	-	-	-	-	--	-	--	
911400 ID District Atty Srv	-	-	-	-	--	-	--	
911490 ID DA Grant Srv	40,500	30,375	20,563	9,812	67.70%	19,937	50.77%	
911500 ID Sheriff Div. Srvs	-	-	-	-	--	-	--	
911630 ID Correctional Fac	-	-	-	-	--	-	--	
912000 ID DSS Service	(108,295)	(81,221)	-	(81,221)	0.00%	(108,295)	0.00%	
912210 ID Public Works Srv	-	-	-	-	--	-	--	
912220 ID Build&Grounds Srv	-	-	-	-	--	-	--	
912300 ID Highways Services	1,450	1,088	-	1,088	0.00%	1,450	0.00%	
912400 ID Mental Health Srv	-	-	-	-	--	-	--	
912420 ID Forensic MH Srv	-	-	-	-	--	-	--	
912490 ID Mntl Hlth Grant	10,510,778	7,885,584	7,883,082	2,502	99.97%	2,627,696	75.00%	
912520 ID Youth Deten Srvs	-	-	-	-	--	-	--	
912530 ID Youth Bureau Srvs	-	-	-	-	--	-	--	
912539 ID Youth Bur Grt Srv	14,217	10,663	-	10,663	0.00%	14,217	0.00%	
912600 ID Probation Services	-	-	-	-	--	-	--	
912700 ID Health Services	(199,034)	(149,276)	(221,256)	71,981	148.22%	22,222	111.17%	
912720 ID Health EMS Srv	(6,787)	(5,090)	(6,787)	1,697	133.33%	-	100.00%	
912730 ID Health Lab Srv	(169,979)	(127,484)	(58,169)	(69,315)	45.63%	(111,810)	34.22%	
913000 ID Veterans Services	-	-	-	-	--	-	--	
914000 ID CW Accts Budget	(209,059)	(156,794)	(7,800)	(148,994)	4.97%	(201,259)	3.73%	
916000 ID County Attny Srv	(61,612)	(46,209)	-	(46,209)	0.00%	(61,612)	0.00%	
916200 ID Env & Plan Srv	(45,547)	(34,160)	(11,387)	(22,774)	33.33%	(34,160)	25.00%	
916300 ID Senior Services	(272,906)	(204,680)	(107,454)	(97,226)	52.50%	(165,452)	39.37%	
916390 ID Senior Srvs Grant	22,572	16,929	(14,048)	30,977	-82.98%	36,620	-62.23%	
916440 ID Buffalo Park Srvs	-	-	-	-	--	-	--	
916500 ID CPS Services	(1,990,000)	(1,492,500)	(1,492,499)	(1)	100.00%	(497,501)	75.00%	
916700 ID Emergency Services	(100,098)	(75,074)	-	(75,074)	0.00%	(100,098)	0.00%	
942000 ID Library Services	299,441	224,581	149,721	74,860	66.67%	149,721	50.00%	
980000 ID DISS Services	(1,628,007)	(1,221,257)	(1,199,030)	(22,228)	98.18%	(428,977)	73.65%	
* Interdepartmental Billings	6,097,634	4,575,474	4,934,936	(359,462)	107.86%	1,162,698	80.93%	
** Allocations	38,564,735	26,187,128	26,380,422	(193,295)	100.74%	12,184,313	68.41%	
525000 MMIS-Medicaid Loc Sh	191,222,362	147,258,150	147,258,149	1	100.00%	43,964,213	77.01%	
525010 IGT Expense	-	-	-	-	--	-	--	
525030 MA - Gross Loc Pymts	7,259,467	5,444,600	4,966,651	477,949	91.22%	2,292,816	68.42%	
525040 Family Assistance-FA	34,469,834	25,854,626	22,818,261	3,036,364	88.26%	11,651,573	66.20%	
525050 CWS - Foster Care	61,027,176	45,170,382	43,756,443	1,413,939	96.87%	17,270,733	71.70%	
525060 Safety Net Assist	39,051,277	29,288,458	25,045,478	4,242,980	85.51%	14,005,799	64.13%	
525070 Emer Assist To Adlts	540,000	405,000	685,199	(280,199)	169.18%	(145,199)	126.89%	
525080 Ed Handicapped Child	573,200	429,900	428,689	1,211	99.72%	144,511	74.79%	
525090 Child Care - DSS	29,894,450	22,420,838	23,162,715	(741,878)	103.31%	6,731,735	77.48%	

**2008 August-September Budget Monitoring Report
Detail by Account Type**

Commitment Type	Annual Budget	Period Budget January- September	Actuals January- September	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
525100 Housekeeping - DSS	86,486	64,865	8,219	56,645	12.67%	78,267	9.50%	
525110 Home Divd Meals-DSS	66,650	49,988	69,561	(19,573)	139.16%	(2,911)	104.37%	
525120 Adult Special Needs	2,310	1,733	-	1,733	0.00%	2,310	0.00%	
525130 State Training Schls	2,553,261	1,914,946	2,022,727	(107,781)	105.63%	530,534	79.22%	
525150 DSH Expense	-	-	2,049,667	(2,049,667)	--	(2,049,667)	--	
528000 Svcs To Hndcd Chldrn	58,989,318	42,417,254	42,913,387	(496,133)	101.17%	16,075,931	72.75%	Negative variance due to \$2.05m DSH expense (IGT). Savings in other program areas should serve to offset this amount
530020 Independent Living	10,000	7,500	-	7,500	0.00%	10,000	0.00%	
** Program Specific	425,745,791	320,728,237	315,185,146	5,543,090	98.27%	110,560,645	74.03%	
551200 Interest - RAN	3,650,000	3,158,750	2,958,750	200,000	93.67%	691,250	81.06%	
570040 I/F Subsidy Debt Srv	58,783,359	33,408,493	33,409,954	(1,461)	100.00%	25,373,405	56.84%	
** Debt Services	62,433,359	36,567,243	36,368,704	198,539	99.46%	26,064,655	58.25%	
*** All Other Operating Expense	995,371,614	724,204,866	715,713,897	8,490,969	98.83%	279,657,717	71.90%	
**** County Expense	1,287,378,554	938,767,301	921,862,081	16,905,220	98.20%	365,516,472	71.61%	
***** Net	8,877,259	(62,868,142)	(82,915,074)	20,046,932		91,792,333		

Efficiency Grants

In 2006 the Governor's Executive budget included an \$18 million allocation of Efficiency Grant funding to "encourage implementation of cost savings initiatives included in Erie County's Four Year Gap-Closing Plan". To that end, Erie County has submitted Efficiency Grant requests totaling \$22,734,567, and has been awarded \$4,190,333 to date.

DEPARTMENT	EFFICIENCY GRANT	AMOUNT REQUESTED	AMOUNT AWARDED
County Executive			
	● Study of Police Consolidation	\$500,000	\$0
	● Six-Sigma Position 2008-2011	\$800,000	\$147,724
	● Space Utilization Position 2008-2011	\$640,000	\$160,000
	● Establish Office of Grants Management (4 yrs)	\$720,000	\$0
	● Relocation-Dept. of Motor Vehicles and Law	\$1,770,000	\$1,770,000
	● Six Sigma Director Position 9/2008-12/2008	\$52,276	\$52,276
	● Six Sigma Director Position 2009-2011	\$490,000	\$163,334
	● Six Sigma Training, Software & Travel 2009-2011	\$425,000	\$333,661
	● Fund Space Utilization Position 2009-2011	\$480,000	\$160,000
Budget			
	● Consultant Fee to Implement Performance Based Budget (as required in Charter Revisions)	\$500,000	\$0
Division of Real Property Tax			
	● On-line Tax Collection Software (revised 3 times)	\$29,500	\$0
Department of Public Works			
	● Energy Conservation Measures on Small County Buildings (less than 7 yr payback according to study validated by NYSERDA)	\$800,000	\$0
	● Perform Feasibility Study on Cogeneration Project at Correctional Facility	\$175,000	\$0

DEPARTMENT	EFFICIENCY GRANT	AMOUNT REQUESTED	AMOUNT AWARDED
Department of Public Works (cont.)			
	●ECC-Energy Efficiencies	\$615,000	Tabled
	●Master Plan for Space Consolidation and Relocation	\$500,000	\$250,000
	●Small Buildings-Energy Efficiencies	\$240,000	Tabled
	●Replacement of Vehicles	\$3,400,000	Tabled
	●Purchase GPS Devices for County vehicles	\$136,000	\$136,000
Social Services			
	●Integrated Case Management	\$4,390,000	\$0
Personnel			
	●Risk Management-Gap Analysis	\$25,000	\$25,000
	●Risk Management-Phase II	\$75,000	\$0
Parks			
	●Reinstate Forestry Program	\$187,776	Tabled
Sheriff			
	●Purchase of Vehicles	\$750,000	\$750,000
Department of Information and Support Services			
	●Technical Training for County Staff	\$355,498	\$0
	●Contract with Consultant to Create 5-year plan and Implementation	\$2,500,000	\$0
	●VM Ware Virtual Infrastructure Proposal	\$709,517	Tabled
Central Police Services			
	●Transfer Police Training to ECC	\$800,000	\$0
Probation			
	●Alternatives to Incarceration Study	\$169,000	\$169,000
	●Electronic Monitoring of Defendants	\$500,000	\$73,338
	TOTAL Funding Requested:	\$22,734,567	
	TOTAL Funding Awarded:		\$4,190,333
	Funding Requested but Rejected	\$18,544,234	

LEAN SIX SIGMA PROJECT INITIATIVES 2008-2009

2008 PILOT PROJECTS

1. Fleet Management

Department of Public Works

The consolidation/centralization of fleet services will reduce spending in the areas of inventory, capital, repairs, maintenance, and rentals. Improving upon the preventative maintenance of all County vehicles will reduce the overall spending on repairs. Sharing of vehicles will lead to a reduction of both capital purchases and equipment rentals. Centralized fleet services will lead to reductions of staff, overtime, and fringe.

Original Savings est.	<u>\$300,000</u>
2008 Savings Value	<u>\$105,600</u>
2009 Value Projected	<u>\$292,000</u>

2. Buildings & Grounds Overtime

Department of Public Works

The focus of this initiative will be the reduction of overtime spent in the Department of Public Works Division of Buildings and Grounds. The reduction of overtime will also lead to a reduction of shift differential, fringe and holiday worked payments.

Original Savings est.	<u>\$100,000</u>
2008 Savings Value	<u>\$ 98,220</u>
2009 Value Projected	<u>\$100,000</u>

3. Streamlining Application Workflow

Department of Social Services

The Department of Social Services has spent increasing amounts of overtime due to severe staff shortages coupled with caseload increases in all major program areas. The need to process cases on a timely basis to reduce overtime is the subject of a court stipulation requiring ongoing sampling. The focused areas for this project are Food Stamps, Medicaid, and Temporary Assistance programs.

The Department tracks monthly overtime expense for the purpose of claiming and control. A goal to reduce overtime expense by 10% as related to 2007 actual for every project was established for 2008.

Original Savings est.	<u>\$100,000</u>
2008 Savings Value	<u>\$136,000</u>
2009 Value Projected	<u>\$172,648</u>

4. Decreasing Current Office of Child Support Enforcement (OCSE) Backlog

Department of Social Services

A backlog of approximately 8 months currently exists in case establishment and processing in the Office of Child Support Enforcement. Custodial parents are entitled to a fixed percentage of non-custodial (respondent) parental income. This obligation is created in both cases where the custodial parent is in receipt of periodic public assistance cash benefits, as well as, when there is no public assistance involved. Paternity obligations are established through DNA tests mandated by the State. Hearings are conducted in Family Court in order to establish this obligation, and to provide child support payments to custodial parents based on court order. Payments for many cases are made through wage garnishment and payments are issued to custodial parents by New York State.

There are many means by which respondents are required to provide for their child support obligation and the establishment and the process of enforcements varies from asset seizure to forfeiture of professional licenses. The processing volume is now beyond the capacity of current staff to address and manage.

Original Savings est.	<u>\$160,000</u>
2008 Savings Value	<u>\$ 86,955</u>
2009 Value Projected	<u>\$153,836</u>

5. Parks Equipment Repairs

**Department of Parks,
Recreation & Forestry**

This initiative will overlap with the DPW Fleet consolidation/centralization initiative. The areas where the reduction of spending should occur are parts inventory, capital, repairs, maintenance, and rentals. Improved mechanics utilization will improve upon the preventative maintenance of all vehicles, thus reducing the overall spending on contracting with entities outside the County for repairs. Sharing of equipment with DPW and Sewers will reduce equipment rental expenses and capital purchases.

Original Savings est.	<u>\$ 95,000</u>
2008 Savings Value	<u>\$ 98,000</u>
2009 Value Projected	<u>\$131,355</u>

6. Permits Processing/Fee Collection and Park Readiness

**Department of Parks,
Recreation & Forestry**

The current permit/ fee collection process for Parks is manual, inconvenient and frustrating for customers. The goal of this project is to streamline the process in order to spend less time processing permits and collecting fees, while increasing revenue. Additionally, our current Park system is designed on a 5 day work schedule, where the service demanded is for a 7 day operation. A 7 day utilization of Park personnel will enhance public service and public safety. By using a correct combination of permanent and seasonal staff, we would achieve savings in labor costs. Additional savings may be realized through repair and maintenance of equipment, as a 7 day operation would put less stress on equipment.

Original Savings est.	<u>\$ 95,000</u>
2008 Savings Value	<u>\$102,254</u>
2009 Value Projected	<u>\$131,332</u>

7. Increase the Number of Family Planning Clients Enrolled In the Family Planning Benefits Program

Department of Health

Department of Health currently has a goal of applications per month established and would like to see our enrollers meet or exceed this goal. The project is focused on developing strategies to increase efficiency in the application process to increase revenue.

2008 Increased Family Planning Benefit Program Application Goal:

Additional applications per month = 58
Additional revenue per visit = \$126.91
Average number of visits per enrolled client = 2.5
Total Revenue = \$221,707

Original Savings est.	<u>\$160,000</u>
2008 Savings Value	<u>\$ 64,800</u>
2009 Value Projected	<u>\$ 96,000</u>

8. Juvenile Residential Treatment

Department of Mental Health

Erie County is currently spending approximately \$8 million for residential treatment. Residential Treatment is court ordered and therefore a mandated cost with local share. New York State establishes the reimbursement rate and the local share. Over the last two years by diverting youth in the Person in Need of Supervision category (PINS) and reducing length of stay, Erie County has been able to reduce utilization of residential treatment which produced a local annualized saving of approximately \$2 million.

The purpose of this project is two fold: First, to replicate the level of success for diversion from residential treatment that has been demonstrated with the PINS population through the work of the FST (PINS Diversion, DSS Intake, Family Voices Network) to the Juvenile Delinquency and the Child Welfare population. Second, to create an interdepartmental Single Point of Accountability that integrates county out of home placement oversight functions by creating a utilization management system that relies on real time data to manage not only residential utilization but also residential penetration.

Original Savings est.	<u>\$200,000</u>
2008 Savings Value	<u>\$278,325</u>
2009 Value Projected	<u>\$400,000</u>

9. Forensic Mental Health Services

Department of Mental Health

Erie County has spent an average of \$200,000+ over the last three years for Court Ordered admissions to State Psychiatric Forensic Inpatient Units for services to individuals' that have committed a serious felony and lack the capacity or are deemed incompetent to stand trial due to their psychiatric instability. The admission is meant to sufficiently stabilize the individual so that he/she can stand trial. It occurs under Criminal Procedure Law 730 which mandates that costs for these Inpatient stays include a local share. New York State establishes the reimbursement rates and the local share.

The project will focus on improved assessment and stabilization within the Holding Center. In addition, the County Mental Health Department has begun discussions with the NYS Office of Mental Health regarding an enhanced local role for monitoring the treatment and status of enrolled cases at the State Facilities and collaborative discharge planning consistent with article 41.17 of State Mental Hygiene Law. There are no additional expenses associated with implementing this initiative. Savings will be in proportion to the achieved reductions in State Facility bed day utilization (Budget line 516010).

Original Savings est.	<u>\$125,000</u>
2008 Savings Value	<u>\$348,810</u>
2009 Value Projected	<u>\$400,000</u>

Total Original Savings Estimate	<u>\$1,335,000</u>
Total 2008 Value of Savings	<u>\$1,318,964</u>

2009 DEPLOYMENT PLAN

Total 2009 Value of Carry-Over Savings: \$1,877,171

2009 Green Belt Projects Scheduled: 18

Yielding: \$1.8 Million Savings

2009 Yellow Belt Projects Scheduled: 120

Yielding: \$1.4 Million Savings

TOTAL 2009 SAVINGS \$5.1 Million